



Premier and Minister for Veterans

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The Honourable Tim Mander MP
Minister for Sport and Racing and
Minister for the Olympic and Paralympic Games
1 William Street
BRISBANE QLD 4000

Dear Minister

Tim,

Queenslanders have put their faith in us to deliver a fresh start for our great state. As the Minister for Sport and Racing and Minister for the Olympic and Paralympic Games, you have a critical role to play and that will come with significant responsibility.

The Right Plan for Queensland's Future is a comprehensive plan that will require discipline, focus and unity to deliver.

Together we will ensure safety where people live, provide health services when Queenslanders need them, respect taxpayers' money, deliver a place to call home for Queenslanders, and drive government to work for the people.

It is my expectation that you will work every day of this term of Government to deliver these priorities for Queensland. As Minister for Sport and Racing and Minister for the Olympic and Paralympic Games, you are ultimately responsible for the following Government agencies:

Your portfolio responsibilities

Department of Sport, Racing and Olympic and Paralympic Games
Department of Primary Industries

I want you to closely align your work every day with the following commitments we have made to Queenslanders.

Our fundamental commitment to Queenslanders

to restore safety where you live
to reinstate health services when you need them
to return respect for your money
to reimagine a place to call home
to redesign a government that works for you

I have outlined for each minister the values I want to drive our Government's agenda across the Queensland Government agencies which you have carriage for, these are:

Core portfolio values	
Department of Sport, Racing and Olympic and Paralympic Games	<p><u>Sport and Racing</u></p> <ul style="list-style-type: none"> • Embed a strong focus on driving grassroots sports participation across the State, noting the long-term health and societal benefits. • Strengthen the integrity of the racing industry, ensure the long-term viability of all racing codes and venues, and maintain high animal welfare standards. <p><u>Olympic and Paralympic Games</u></p> <ul style="list-style-type: none"> • Ensure that every part of Queensland benefits from the 2032 Olympic and Paralympic Games. • Work with the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, to ensure that Olympic venues facilitate long-term interest and drive participation across Queensland.

In addition to the values outlined above, the key portfolio deliverables that should be your priority include the following:

Key portfolio deliverables	
Department of Sport, Racing and Olympic and Paralympic Games	<ul style="list-style-type: none"> • Deliver a comprehensive, independent review of Queensland's racing industry. • Support the financial sustainability and integrity of the racing sector. • Work to deliver modern and fit for purpose racing infrastructure in every part of the State. • Ensure the ongoing viability and success of country racing which is the fabric of many rural Queensland towns. • Work collaboratively with stakeholders to ensure a commitment to the care and welfare of racing animals is a priority. • Lead the support provided to the sport and recreation industry and deliver \$250 million funding through the <i>Games On!</i> program to deliver new or upgraded fields and courts, clubhouses, changerooms, or lighting across Queensland in the leadup to 2032. • Work with other agencies on the \$23.5 million stage two Great Barrier Reef Arena upgrade at Harrup Park which will deliver community sport, education, and training facilities including new indoor courts, change rooms and training areas adding capacity for netball, basketball and all-abilities events. • Support the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, as required in relation to the delivery of Olympic and Paralympic Games infrastructure to ensure the appropriate planning is underway to deliver a world-class Olympic and Paralympic Games event in Queensland.

	<ul style="list-style-type: none">• Ensure the further development of pathways for Queenslanders from grassroots sport through to elite level athlete.• Identify, and where appropriate activate, opportunities that will deliver Queensland options to host key sporting events and national training facilities, both pre and post the Olympic and Paralympic Games across the state.• Lead engagement with peak sporting bodies to understand their current and future needs and factor this feedback into legacy considerations in the lead up to the 2032 Olympic and Paralympic Games.
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I will meet with you regularly to discuss progress in implementing these actions.

We all know that many Queenslanders are struggling under significant cost-of-living pressures. In addition to the deliverables listed above, I urge you to identify opportunities to provide long-term cost-of-living relief through structural improvements and prudent oversight for those portfolio areas for which you have carriage for.

It is critical to remember that every decision a minister makes, and all actions taken, must be in the interest of the Queensland public. It is imperative that those decisions and actions should be made without regard to personal, political or other immaterial considerations.

A strong and stable public service creates a strong and stable Queensland. The Queensland Public Service are integral to being able to implement our ambitious and important agenda for the state.

I expect ministers and their staff will engage with chief executive officers and departmental staff with the highest levels of courtesy and respect. I expect you will be an engaged and visible leader for the public servants in your department, both in the central office and the regions, and that you will strongly support your frontline staff in the important work they do.

Your engagement with the Queensland Public Service should always be in accordance with *The Queensland Ministerial Handbook, Ministerial Code of Conduct, Code of Conduct Ministerial Staff Members*, along with ensuring your staff always adhere to the *Protocols for communication between ministerial staff members and department employees*.

It is also important you familiarise yourself with 'Governing Queensland' for the suite of policy and administrative handbooks. These documents are available on the Department of the Premier and Cabinet's website at www.premiers.qld.gov.au. These documents provide an explanation for the processes of Government in Queensland.

We have been given the incredible privilege of serving the people of Queensland as their Government. I look forward to working with you to deliver for every Queenslanders.

Yours sincerely



**DAVID CRISAFULLI MP
PREMIER AND MINISTER FOR VETERANS**