



Premier and Minister for Veterans

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The Honourable Sam O'Connor MP
Minister for Housing and Public Works and
Minister for Youth
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Dear Minister

Queenslanders have put their faith in us to deliver a fresh start for our great state. As the Minister for Housing and Public Works and Minister for Youth, you have a critical role to play and that will come with significant responsibility.

The Right Plan for Queensland's Future is a comprehensive plan that will require discipline, focus and unity to deliver.

Together we will ensure safety where people live, provide health services when Queenslanders need them, respect taxpayers' money, deliver a place to call home for Queenslanders, and drive government to work for the people.

It is my expectation that you will work every day of this term of Government to deliver these priorities for Queensland. As Minister for Housing and Public Works and Minister for Youth, you are ultimately responsible for the following Government agencies:

Your portfolio responsibilities

Department of Housing and Public Works
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I want you to closely align your work every day with the following commitments we have made to Queenslanders.

Our fundamental commitment to Queenslanders

to restore safety where you live

to reinstate health services when you need them
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to return respect for your money

to reimagine a place to call home
--

to redesign a government that works for you
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I have outlined for each minister the values I want to drive our Government's agenda across the Queensland Government agencies which you have carriage for, these are:

Core portfolio values	
Department of Housing and Public Works	<p><u>Housing</u></p> <ul style="list-style-type: none"> • Increase housing supply and options for vulnerable Queenslanders. • Unlock the Community Housing Sector across Queensland to harness the untapped potential these providers have in delivering more supply. • Compassionately care for vulnerable Queenslanders who need shelter while maintaining respect for neighbouring residents and longevity of public assets. <p><u>Public Works</u></p> <ul style="list-style-type: none"> • Ensure the independence of the State’s building regulator, the Queensland Building and Construction Commission, so that it is able to do its job without fear or favour with a focus on being a more user-friendly entity. • Ensure Queensland’s construction sector is well-functioning and able to deliver the homes and infrastructure our growing State needs. • Lead best-in-class procurement across Government to ensure good outcomes and value for taxpayer money for Queenslanders. <p><u>Youth</u></p> <ul style="list-style-type: none"> • Identify and activate opportunities for young Queenslanders to contribute to the ongoing prosperity of our state. • Foster a night-time economy that is safe and vibrant across Queensland.

In addition to the values outlined above, the key portfolio deliverables that should be your priority include the following:

Key portfolio deliverables	
Department of Housing and Public Works	<ul style="list-style-type: none"> • As a standing member, contribute to our Government’s Cabinet Housing Ministerial Taskforce Cabinet Committee, ensuring that Queensland Government agencies are focussed on scaling up supply of housing stock across Queensland to meet the demand for our growing population. • Work closely with the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, the Treasurer, Minister for Energy and Minister for Home Ownership, and the Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers, to implement the Government’s ‘Securing our Housing Foundations’ Plan that will deliver one million new homes by 2044, including an additional 53,500 social and community housing dwellings.

	<ul style="list-style-type: none"> • Support the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, to unlock the Community Housing Sector in Queensland, with the starting point being regulatory changes that will allow Community Housing Providers access to build on charity owned and church owned land. • Lead engagement with the Community Housing Sector and deliver a Master Agreement for Community Housing Providers in Queensland to allow the sector to thrive in our state, as it has done in other Australian jurisdictions. • Ensure that every cent of the Housing Investment Fund is spent on delivering new supply. • Realign the focus of the Department of Housing and Public Works to prioritise long-term, stable accommodation, not short-term stop gaps. • Explore opportunities to expand the asset base of Community Housing Providers to provide the platform for growth in this vital sector. • Contribute to delivering a legislative and regulatory environment built on stability and certainty which will deliver strong investor confidence in Queensland, therein driving up housing supply and maintaining housing affordability for homeowners and renters alike. • Lead engagement and consultation with Housing and Homelessness Services stakeholders • Oversee the implementation of our Government's commitment to delivering an ongoing funding uplift for specialist homelessness services across the forward estimates. • Work constructively with the Commonwealth and advocate on Queensland's behalf to ensure that our state receives its adequate share of Federal housing funding. • Work with the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, and the Treasurer, Minister for Energy and Minister for Home Ownership, to lift productivity across Queensland's construction industry so that community infrastructure can be completed in a timely manner and with respect for taxpayer money in mind. • As soon as practicable, implement recommendations that are handed down by the re-established Productivity Commission that will drive improvements in the delivery of housing and public works across Queensland. • Ensure that procurement practices across Government are achieving their desired outcomes, and that Queensland taxpayer money is respected throughout procurement activities. • Work to deliver 10 new or replaced domestic and family violence shelters to provide emergency accommodation for vulnerable women and children.
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	<ul style="list-style-type: none"> • Ensure the Queensland Building and Construction Commission is customer focussed in its everyday work so that tradesmen and women, along with home owners and builders, are able to access timely information in their dealings with the regulator. • Where appropriate, identify opportunities to strengthen the independence of the Queensland Building and Construction Commission. • Play an active and engaged role in Queensland’s Youth Parliament forums and settings to ensure that young Queenslanders’ voices are heard. • Investigate and activate opportunities to better allow for young Queenslanders to be consulted and informed on work undertaken by the Queensland Government. • Work closely with the Queensland Night-Life Economy Commissioner to support and grow the night life industry across the state.
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I will meet with you regularly to discuss progress in implementing these actions.

We all know that many Queenslanders are struggling under significant cost-of-living pressures. In addition to the deliverables listed above, I urge you to identify opportunities to provide long-term cost-of-living relief through structural improvements and prudent oversight for those portfolio areas for which you have carriage for.

It is critical to remember that every decision a minister makes, and all actions taken, must be in the interest of the Queensland public. It is imperative that those decisions and actions should be made without regard to personal, political or other immaterial considerations.

A strong and stable public service creates a strong and stable Queensland. The Queensland Public Service are integral to being able to implement our ambitious and important agenda for the state.

I expect ministers and their staff will engage with chief executive officers and departmental staff with the highest levels of courtesy and respect. I expect you will be an engaged and visible leader for the public servants in your department, both in the central office and the regions, and that you will strongly support your frontline staff in the important work they do.

Your engagement with the Queensland Public Service should always be in accordance with *The Queensland Ministerial Handbook, Ministerial Code of Conduct, Code of Conduct Ministerial Staff Members*, along with ensuring your staff always adhere to the *Protocols for communication between ministerial staff members and department employees*.

It is also important you familiarise yourself with ‘Governing Queensland’ for the suite of policy and administrative handbooks. These documents are available on the Department of the Premier and Cabinet’s website at www.premiers.qld.gov.au. These documents provide an explanation for the processes of Government in Queensland.

We have been given the incredible privilege of serving the people of Queensland as their Government. I look forward to working with you to deliver for every Queenslander.

Yours sincerely

A handwritten signature in blue ink, consisting of the name 'David' followed by a stylized, cursive surname 'Crisafulli'.

**DAVID CRISAFULLI MP
PREMIER AND MINISTER FOR VETERANS**